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DD/S 65-3013

Approved For Release 2001/09/06 : CIA-RDP70B00501R000100060006-3

DD/ST# 3762-65-

18 AUG 1965

MEMORANDUM FOR: Deputy Director for Plans
Deputy Director for Science and Technology

SUBJECT : Proposed Revision of [REDACTED] Statement of
Mission and Functions of DD/S&T

25X1A

1. I refer to a memorandum to me dated 2 August 1965 from the Chief, Operational Services, DD/P concerning a draft revision of [REDACTED] particularly paragraph [REDACTED] which sets forth a statement of mission and functions of the Office of Research and Development. This memorandum indicated that some policy differences between DD/P and DD/S&T over the scope of functions of the Office of Research and Development have been brought into focus as a result of consideration of the proposed regulatory issuance.

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2. The policy issues at hand cannot be resolved through the regulatory process and can only be considered at a meeting of representatives of DD/P and DD/S&T to discuss the points at issue. If the policy issues cannot be resolved at that level, they should be specified and referred to the DDCI for resolution. It appears that a direct meeting could well resolve these issues, since some of the differences appear to be largely in the interpretation of wording of the draft regulation. After the policy issues have been resolved, the regulation can be published reflecting the policy decisions.

3. I suggest that DD/P and DD/S&T arrange a meeting to settle the above issues.

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[REDACTED]
A. L. Buchanan
Deputy Director
for Support

cc: ExDir-Compt

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D/ST# 35611-65

2 August 1965

MEMORANDUM FOR: Deputy Director for Support

SUBJECT : Draft B of Proposed Revision of [REDACTED]
Statement of Mission and Functions of
DDS&T (Jobs 4200 and 4203-B)

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REFERENCE : My memorandum of 8 April 1965 to SA/DDP,
Subject: Proposed Revision of [REDACTED]
(Jobs 4197, 4203 and 4222)

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1. We regret the delay in reaching an agreement in regard to the revision of [REDACTED]. The proposals have had consideration in a number of meetings by the FI, CI and OPSEER Staffs, the Systems Group and TSO. As a result of the rejection of the changes in wording suggested by these representatives of DD/P, it now appears that there are certain basic points at issue which cannot be resolved through the staff and technical channels of the regulatory process, but rather must be resolved through command channels. It is true that the representative of DD/P concurred in the publication of [REDACTED] in March 1964, but, as a result of reviews of the Regulation in the light of revisions recently proposed, it appears that differences in viewpoint, some thought to have been reconciled prior to publication and others which have subsequently appeared, are not in fact resolved by the Regulation as submitted to DD/P either in its original form or in its revised form.

2. We have in mind the following differences in understanding and viewpoint:

a. The existing agreement on research and development is that DDS&T does both basic and applied research on activities assigned to DDS&T. In connection with agent-related matters, for which DD/P is responsible, DDS&T does basic and long-range research as requested by DD/P, while the Clandestine Services takes care of hardware development. This is in fact the way we are proceeding. The proposal seems to indicate, however, that DDS&T is responsible for all basic and applied research. Although the statement of mission for the Office of Research and Development would limit its R&D to that which is in support of the mission of the DDS&T, the latter is so broadly stated as to make the limitation ineffective.

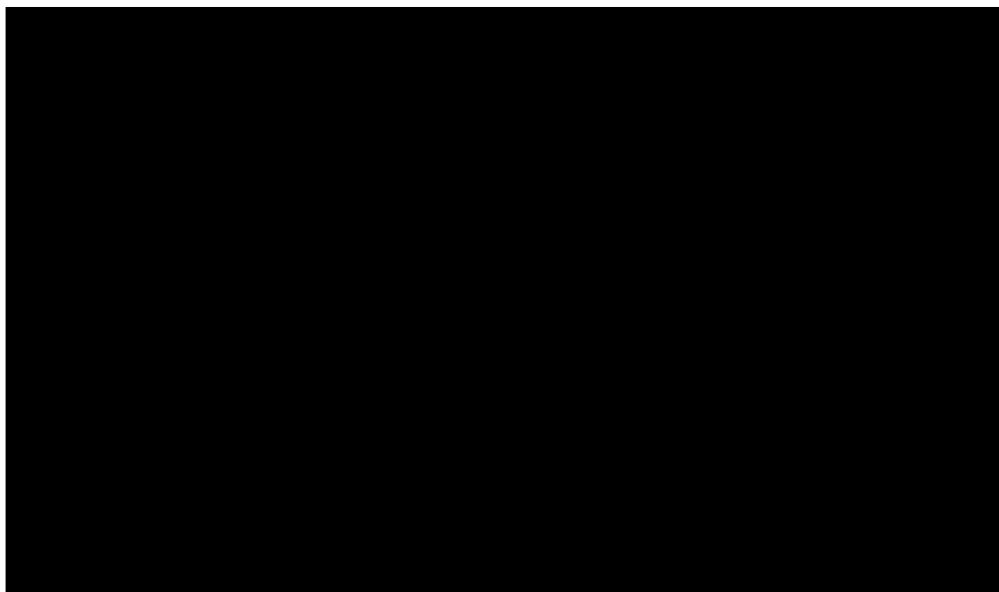
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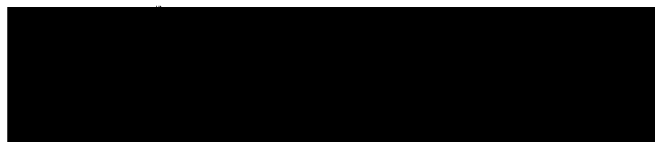


d. There is disagreement as to the extent of DOS&T's role in the field of automatic data processing, which is yet to be resolved. This matter is not resolved by omission of paragraph 11.b. of the previous draft, as now proposed, because of the broad statement in [REDACTED] that "The DOS&T is responsible for ... research, development, and where appropriate, the operation of automatic data processing equipment in support of the Central Intelligence Agency and its mission."

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3. The changes to the first redraft proposed by our memorandum of 8 April were designed to qualify or clarify various statements of responsibility which we saw as affecting functions or activities of the Clandestine Services, or likely to foster misunderstanding concerning the relative responsibilities of the two offices in significant areas. We do not insist that the words we used in our proposed changes are in every instance the only acceptable ones, or that the particular modifications we proposed are the only ones which will achieve the qualifications and clarifications we are seeking. We continue to believe, however, that the areas of apparent disagreement or misunderstanding in basic policy should be cleared up before further efforts to effect publication are undertaken.

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Chief, Operational Services, OS/P

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3561-65

2 August 1965

MEMORANDUM FOR: Executive Director-Comptroller
SUBJECT : Processing of Regulatory Issuances

1. During our conversation of a few days ago, you asked me to provide you with the portion of my speaking notes which had to do with current problems affecting regulatory issuances. It is given below:

It is our understanding that regulatory issuances are vehicles for the expression and codification of policy decisions taken by Agency management. Nevertheless, such issuances are frequently forwarded before policy decisions have been enunciated through command channels, creating considerable perplexity as to whether changes in policy have in fact been resolved at appropriate levels and there is a failure of communication, or whether the issuances themselves are being employed as vehicles to create basic policy. As a result, there is much delay created by examination and reexamination of regulations at various levels in the organizational structure of CIA and its Directorates and little economy in the process as it now exists. Shortcomings in the process require attention as a matter of considerable urgency.

2. Since talking with you, we have resumed the processing of a paper which illustrates what I have in mind. This involves the exchange of drafts and redrafts of revisions to [REDACTED] regarding the missions and functions of DDCAT. Our reviews brought to light certain basic questions not only in respect of the revisions but also in regard to the underlying document, itself. I am attaching for your information a copy of the memorandum forwarded to DD/S on this score.

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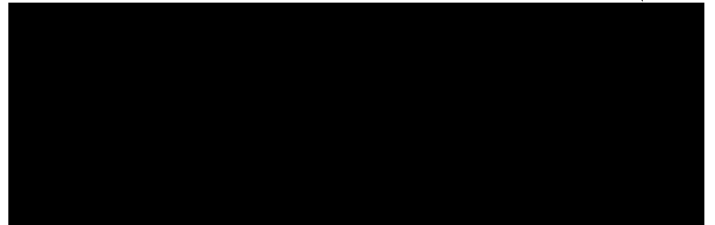
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3. The difficulty here revolves around the solution of basic policy questions. We are skeptical that such questions can be resolved expeditiously by using the regulatory channels for debate. The language of the publication is at issue now because of disagreement over the principles underlying the language, but once these policy questions are reaffirmed or changed at the managerial level, we believe that questions of language can quickly be resolved.

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Chief, Operational Services, DD/P

Copy to DD/S
DD/S&T

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